

NAGDCA Leadership Recognition Award Submission Maryland Toochers and State Employees Supplemental Betirement Plans (M)

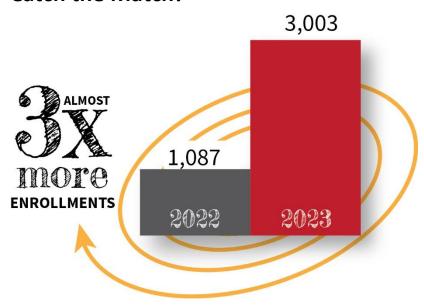
Maryland Teachers and State Employees Supplemental Retirement Plans (MSRP)

CATEGORY: Plan Design & Administration

PROGRAM: Catch the Match

PLAN PROFILE: Maryland Supplemental Retirement Plans provides 457(b), 401(k), 403(b) and 401(a) plans with the 457(b) and 401(k) offering both tax-deferred and Roth contribution options for employees of the State of Maryland. As of 12/31/2023 the Plans have 62,118 participants with Plan assets of over \$5.3 billion.

Catch the Match! *



"MSRP is deserving of this prestigious award because we reeled in excellence through the "Catch the Match" program. Every team, including systems, marketing, member services, and representatives, collaborated with an all-hands-on-deck commitment. As a result, we improved the financial futures of thousands of our current, new, and future MSRP members, and the numbers keep growing as we continue to encourage eligible members not to leave any of the \$600 Match on the table!"

Jeannie Sutton, ChFC®, CRC®, MSRP Member Services

The Challenges

Due to the economy in 2022, fewer employees were enrolling, many MSRP participants decreased contributions, stopped contributing, and more loans and hardships were taken. With the continued high concern with inflation, the challenge was how to encourage State employees to enroll or start contributing again to save for retirement.

If the State approved House Bill 982, the pending 401(a) Match bill, for those currently contributing to their 457(b), 401(k), or 403(b), we were concerned about the many resources needed to seamlessly establish the 401(a) Match accounts necessary to receive the Match contributions.

Goals

Establish a State funded Match program that started July 1, 2023

- Increase plan enrollments.
- Restart contributions for those not currently contributing.
- Encourage participants to contribute at least \$600 per year—the maximum match.
- Overcome system limitations to make implementation of the Match program seamless to participants.
- Help those not eligible for the Match understand the value of the retirement plans, regardless of the Match.

^{*}Enrollment numbers shown in chart reflect enrollments June - December of indicated year.

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Strategy

Maryland's Speaker of the House, Adrienne A. Jones, sponsored House Bill 982 in April 2023, which resulted in the reinstatement of the State employee Match effective July 1, 2023. MSRP needed to coordinate and execute a robust communication plan to get relevant, actionable messaging to State employees during this eight-week window of opportunity. We also needed to assemble IT resources to make necessary system modifications to enable the Match to be credited to eligible member accounts.

Tactics

Coordinate, establish and execute a Match program by July 1, 2023

- In-Person Presentations and Webinars: During the inperson new employee orientations, we highlighted the \$600 Match program, educating employees on eligibility and the details. We hosted 28 Match and financial wellness webinars, attended by an impressive 3,320 employees in 2023. These efforts have been instrumental in spreading awareness and encouraging participation in the program.
- Benefit Coordinators/HR managers webinars and communications: Messaging, webinars, and emails to
 - the HR staff to help highlight the benefits of plan participation, including the newly reinstated Match program, and how to get the Match.
- Email blasts: We sent tailored email blasts to all employees.
- Editorial messaging:

 Explained how the
 Match works. Messages
 appeared in participant
 statements, in the MSRP
 Magazine, and on our
 websites.
- In person enrollment
 workshops: Short seminars covering how to
 participate in the plan, how to get the maximum
 Match, and walkthrough tutorial of the enrollment
 process.

- Match campaign outreach: We designed and created a clever and effective 'Catch the Match' campaign.
 We pulled two lists from our system. 1) Participants not currently contributing and not retired, and 2)
 Participants contributing less than \$25 per pay. The first group received a series of journey emails and a postcard encouraging them to re-start contributions to receive the Match. The second received a series of journey emails and a postcard letting them know the minimum contribution amount to receive the full Match.
- Prepare the recordkeeping system: Many resources
 - and IT changes needed to be made to our post-login processes to seamlessly integrate the Match program.
 - Many participants didn't have an existing 401(a) account, and Nationwide identified these participants and manually created new 401(a) accounts for them. A 401(a) account is now automatically established for new enrollments.
 - Accounts without contributions for specific pay cycles were flagged as inactive. Inactive accounts

had to be manually re-activated by someone on the Nationwide team prior to receiving contributions. Currently, the system can now properly handle new incoming contributions and re-activate accounts automatically.



MSRP staff and Governor Wes Moore, Senate President Bill Ferguson, and bill sponsor, Speaker of the House Adrienne A. Jones, signing House Bill 982 into law and reactivating the dollar-for-dollar Match of up to \$600 to hard-working eligible State employees who participate in MD's supplemental retirement plans.

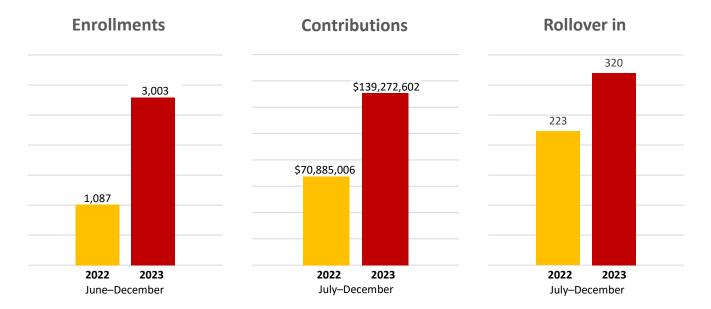
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Written Justification

Despite the current political and economic conditions characterized by high inflation and uncertainty, there are still opportunities to enhance retirement plans. One such opportunity is a yearly Match of \$600. This program can offer a substantial return on investment, potentially boosting retirement savings. The potential benefits of this program should inspire new members to join and current members to continue participating in the plan. It is also worth noting that any plan of a similar or smaller size can establish and implement a Match program and campaign like this, especially when the State or any other legislative party provides the Match funding.

Measurement

We have observed a significant increase in new enrollments since the commencement of our marketing campaigns in June. However, we were surprised that there was also an impact on rollovers and increases. Our Retirement Specialists have informed us that the Match program has reinvigorated the participants, even those already contributing more than the Match plan's limits. We have confirmed this through analysis conducted from June to December 2022 compared to 2023 for enrollments, and from July to December 2022 compared to 2023 for increases and rollovers. The results revealed a remarkable increase in enrollments, increases, and rollovers.



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Visuals

Home page banner and story



Emails





Postcards





Flier and magazine article





Webinars

